

ARDMORE BUSINESS
DISTRICT AUTHORITY

FINANCIAL STATEMENTS &
AUDITORS' REPORT

YEAR ENDED
31st DECEMBER 2017

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Management Discussion and Analysis
Ardmore Business District Authority 2017 Audit
Marie Suvansin, Executive Director, May 30, 2018

The Ardmore Business District Authority discussion and analysis provides an overview of the ABDA's financial activities for the fiscal year ended in 2017. This discussion should be read in conjunction with ABDA's financial statements.

Organization

The ABDA is overseen by a 9-15 member Board of Directors comprised of local property owners, merchants, and residents of Lower Merion Township. The Board is run by an Executive Committee consisting of a Chairperson, Vice-Chair, Secretary and Treasurer. In 2017, staff consisted of one full time Executive Director, one full time Assistant Executive Director, two part-time maintenance workers, and a sub-contracted Marketing Director. The position of Administrative Assistant remained vacant for the majority of 2017.

In 2017, volunteers contributed 1,298 volunteer hours, valued at \$31,009 at 23.89 per hour. Many volunteers served on Board-led committees and task forces, such as the Design Committee, Events Committee, Market Study Task Force, Marketing Committee, and Peer Review Committee. The work produced through the committees helped ABDA dba The Ardmore Initiative maintain its status as both as an accredited National Main Street program, recognized by the National Trust for Historic Preservation and National Main Street Center as well as a Pennsylvania-designated Main Street Program recognized by the Pennsylvania Department of Community & Economic Development and the Pennsylvania Downtown Center.

Financial Highlights

ABDA financial figures below include revenue from both ABDA and from the Ardmore Community Development Fund (ACDF), a companion non-profit organization that accepts grants and maintains a similar mission.

Revenues in 2017 increased 35% from 2016, totaling \$455,727. A majority of this increase can be attributed to a monthly contribution of \$12,000 from One Ardmore Place LLP. ABDA received \$108,000 from One Ardmore Place LLP, which included payments for April through December 2017 and early payment of January 2018.

The 2017 millage rate was 1.88 mills. As of December 31, 2017, 195 out of 201 properties had paid their assessments, generating \$224,421 in revenue with a compliance rate of 97%. Assessment revenue was slightly higher in 2016 at \$224,699. In 2017, assessment revenues represent about 49% of all revenues. ABDA filed municipal liens against three noncompliant properties in February 2018.

Event and program sponsorship amounted to \$52,202 or 11.5% of total revenues. Grants and contributions amounted to \$158,804 or 35% of total revenues. Interest income was \$300 or less than 1% of total revenues.

Expenditures totaled \$436,032, an increase of 15.4% over 2016 expenditures.

Grant Programs

The ABDA fosters economic vitality in the Ardmore Business District through the administration of two grant programs: Business Assistance Grant and Façade Improvement Grant. In 2017, in order to mitigate the impact of mixed-use development on a major parking lot, the ABDA also distributed micro-grants to affected businesses.

Business Assistance Grant: The ABDA awarded one Business Assistance Grant of \$20,000 to Delice et Chocolat with HUD Community Development Block Grant funds from Lower Merion Township. While the grant was awarded in 2017, funds were dispersed in 2018 and thus do not appear in the financial reports. The grant is guaranteed by an escrow agreement with the applicant.

Façade Improvement Grant: The ABDA disbursed \$13,483.69 in façade funding to four properties with funds from the Pennsylvania Department of Community and Economic Development. An additional four properties received approval for funding with an expected value of \$14,455 upon completion.

Micro-Grant Program: The ABDA awarded six \$1,000 micro-grants to businesses affected by construction of One Ardmore Place on Cricket Avenue. Businesses were required to submit an application indicating proactive use of funds to mitigate the negative impact of construction. Micro-grants were funded by One Ardmore Associates LLP.

Marie Suvansin
Executive Director
The Ardmore Initiative

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INDEPENDENT AUDITORS' REPORT

To the Officers & Board of Directors of
The Ardmore Business District Authority and
the Ardmore Community Development Fund, Inc.

We have audited the accompanying Statement of Net Assets of both the Ardmore Business District Authority and the Ardmore Community Development Fund, Inc. as of 31st December 2017, along with the related Statement of Revenues, Expenditures, & Changes in Net Assets, and Statement of Cash Flows for the year then ended, and the related notes to said financial statements.

Management's Responsibility. Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States. This includes the design, implementation, and maintenance of internal controls relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility. The auditors' responsibility is to express an opinion on the financial statements based on the audit. We conducted our audit in accordance with auditing standards generally accepted in the United States, which require that the auditor plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements and the procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. Risk assessments involve consideration of internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control, and accordingly, no such opinion is expressed. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of significant accounting estimates made by management, as well as the overall presentation of the financial statements. We believe that our audit provides a reasonable basis for our opinion.

Opinion. In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position the Ardmore Business District Authority and the Ardmore Community Development Fund, Inc. as of 31st December 2017, and the combined results of operations, and the combined cash flows for the year then ended, in conformity with accounting principles generally accepted in the United States.

Other Matters - Required Supplementary Information. Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Peterson, Fieo & Co.
Peterson, Fieo & Co.
30th May 2018

ARDMORE BUSINESS DISTRICT AUTHORITY

**Statement of Net Assets
as of December 31, 2017**

	ABDA	ACDF	TOTAL
ASSETS			
Current Assets:			
Cash & Cash Equivalents	\$ 93,142	\$ 5,960	\$ 99,102
Assessment Receivable	23,656		23,656
Grants Receivable	19,761		19,761
Accounts Receivable Affiliate	4,500	-	4,500
Prepaid Expenses	3,275		3,275
Other Current Assets	39	-	39
Total Current Assets	<u>144,373</u>	<u>5,960</u>	<u>150,333</u>
Non-Current Assets:			
Capital Assets <i>(net of depreciation)</i>	990		990
Security Deposits	2,000		2,000
Total Non-Current Assets	<u>2,990</u>	<u>-</u>	<u>2,990</u>
TOTAL ASSETS	<u>\$ 147,363</u>	<u>\$ 5,960</u>	<u>\$ 153,323</u>
LIABILITIES & NET ASSETS			
Current Liabilities:			
Accounts Payable & Accrued Expenses	\$ -	\$ -	\$ -
Accounts Payable Affiliate	-	4,500	4,500
Grants Escrows Held	20,010		20,010
Grants Payable	-		-
Deferred Revenue	-		-
Streetscape Grants not used	-		-
Total Current Liabilities	<u>20,010</u>	<u>4,500</u>	<u>24,510</u>
Non-Current Liabilities	-		-
Total Liabilities	<u>20,010</u>	<u>4,500</u>	<u>24,510</u>
Net Assets:			
Unrestricted	126,363	1,460	127,823
Unrestricted - Fixed Assets	990		990
Total Net Assets	<u>127,353</u>	<u>1,460</u>	<u>128,813</u>
TOTAL LIABILITIES & NET ASSETS	<u>\$ 147,363</u>	<u>\$ 5,960</u>	<u>\$ 153,323</u>

ABDA = Ardmore Business District Authority
ACDF = Ardmore Community Development Fund

ARDMORE BUSINESS DISTRICT AUTHORITY

**Statement of Activities
for the year ended December 31, 2017**

	ABDA	ACDF	TOTAL
Revenues			
Assessments	\$ 224,421	\$ -	\$ 224,421
Events & Programs, Sponsorships	33,876	18,326	52,202
Grants & Contributions	140,279	18,525	158,804
Local Government Subsidies	20,000		20,000
Interest Earnings	284	16	300
Total Revenues	<u>418,860</u>	<u>36,867</u>	<u>455,727</u>
Expenditures			
Business Support & Advocacy	156,420		156,420
Grants Awarded	38,484		38,484
General & Operating	59,311	830	60,141
Special Events & Contributions	47,005		47,005
Contributions		600	600
Streetscape	56,485		56,485
Economic Development & Advertising	74,774		74,774
Depreciation Expense	2,123		2,123
Total Expenditures	<u>434,602</u>	<u>1,430</u>	<u>436,032</u>
Transfers	<u>34,500</u>	<u>(34,500)</u>	<u>-</u>
Net Change in Net Assets	18,758	937	19,695
Net Assets, Beginning of Year	<u>108,595</u>	<u>523</u>	<u>109,118</u>
Net Assets, End of Year	<u>\$ 127,353</u>	<u>\$ 1,460</u>	<u>\$ 128,813</u>

ABDA = Ardmore Business District Authority
ACDF = Ardmore Community Development Fund

ARDMORE BUSINESS DISTRICT AUTHORITY

**Statement of Cash Flows
for the year ended December 31, 2017**

	ABDA	ACDF	TOTAL
Reconciliation of Change in Net Assets to Net Cash Provided (Used) by Operating Activities			
Change in Total Net Assets	\$ 18,758	\$ 937	\$ 19,695
Depreciation Expense	2,123	-	2,123
Change in Assets Decrease (Increase):			
Assessment Receivable	(1,520)	-	(1,520)
Grants Receivable	(16,931)	-	(16,931)
Accounts Receivable Affiliate	3,000	-	3,000
Prepaid Expenses	1,432	-	1,432
Security Deposits	-	-	-
Other Current Assets	(39)	-	(39)
Change in Liabilities Increase (Decrease):			
Accounts Payable & Accrued Exps.	-	-	-
Accounts Payable Affiliates	-	(3,000)	(3,000)
Grants Payable	-	-	-
Deferred Revenue	(3,563)	-	(3,563)
Grant Escrows Held	20,010	-	20,010
Net Cash Provided (Used) by Operating Activities	23,270	(2,063)	21,207
Cash Provided (Used) by Investing Activities	-	-	-
Cash Provided (Used) by Financing Activities	-	-	-
Net Change in Cash	23,270	(2,063)	21,207
Cash, Beginning of year	69,872	8,023	77,895
Cash, End of Year	<u>\$ 93,142</u>	<u>\$ 5,960</u>	<u>\$ 99,102</u>
Income Taxes Paid	\$ -	\$ -	\$ -
Interest Paid	\$ -	\$ -	\$ -

ABDA = Ardmore Business District Authority
ACDF = Ardmore Community Development Fund

ARDMORE BUSINESS DISTRICT AUTHORITY

NOTES to FINANCIAL STATEMENTS 31st DECEMBER 2017

NOTE 1. NATURE of ORGANIZATION

Organization. The Township of Lower Merion, Montgomery County, Pennsylvania established the Ardmore Business District Authority (hereinafter “Authority”) on 5th October 1993 as a municipal authority under the provisions of the Pennsylvania Municipal Authorities Act of 1945¹. Originally chartered for five years, the Authority’s charter was renewed in 1998, 2003, 2008, and most recently in 2013 for ten years (until 2023). Originally known as “Ardmore 2000”, the Authority currently uses the name “Ardmore Initiative”.

The mission of the Authority is to provide a balanced mix of businesses and services in a thriving commercial district. The Authority is responsible for physical improvement and economic development in downtown Ardmore. Over the years, the Authority has implemented streetscape improvement projects, including installing curbs and amenities, planting trees, and initiating regular sidewalk cleaning. The Authority has received funding from the Department of Community & Economic Development (“DCED”) and the Commonwealth of Pennsylvania to provide façade improvement grants to property owners to improve the appearance and utilization of the Ardmore area. The Authority provides a range of other resources to meet the needs of the business community.

The Ardmore Community Development Fund (hereinafter “ACDF”) was chartered as a Pennsylvania not-for-profit corporation on 18th February 2009 and is exempt from federal income tax under IRC Section 501(a)² as an organization described in Section 501(c)(3)². The ACDF’s application for tax-exempt status was approved by the Internal Revenue Service retroactive to 18th February 2009; the IRS has classified the ACDF as a public charity.

The ACDF acts as a companion to the Authority, to accept grants and other funds from donors who are restricted to making such grants to tax-exempt organizations, and to provide charitable services for the benefit of the Ardmore community which are outside the mandate of the Authority.

References in these notes to financial statements to either the “Authority” or the “ACDF” denote references to those individual organizations. References hereunder to the “Ardmore Initiative” denote the two organizations considered together.

NOTE 2. SUMMARY of SIGNIFICANT ACCOUNTING POLICIES

(a.) Basis of Accounting. In all material respects, both the Authority and the ACDF maintain their books & records, and present their financial statements on the accrual

¹ P.L.382, No.164 53 Pa.C.S.A., Pt. V, Subpt. A, Ch. 56

² U.S. Internal Revenue Code of 1986, as amended (“IRC”)

ARDMORE BUSINESS DISTRICT AUTHORITY

NOTES to FINANCIAL STATEMENTS 31st DECEMBER 2017

basis of accounting in accordance with generally accepted accounting principles (GAAP), according to the recommendations of the Governmental Accounting Standards Board (GASB), on a fiscal year ending December 31st of each year. As a *special purpose government entity engaged only in business-type activities*³, the Authority has elected to present its financial statements in accordance with those required for enterprise funds.

- (b.) The Authority is required to report information regarding its financial position and activities according to three classes of net assets: (i.) unrestricted net assets, (ii.) temporarily restricted net assets, and (iii.) permanently restricted net assets.
- (c.) Recognition of Donor Restricted Contributions. Grants & Contributions received are recorded as permanently restricted, temporarily restricted, or unrestricted support depending on the existence or nature of any donor restrictions. Restricted and temporarily restricted contributions, whose restrictions are met in the same reporting periods, are reported as unrestricted support. When a restriction expires, i.e., when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported as net assets released from restrictions.
- (d.) Measurement Focus. The Statement of Net Assets and the Statement of Activities are prepared using the economic resources measurement focus and the accrual basis of accounting. Revenues are recognized as they are earned and expenses are recognized as they are incurred.
- (e.) Net Assets: Permanently Restricted, Temporarily Restricted, & Unrestricted.
 - (i.) Unrestricted Net Assets consist of all net assets which are expendable, at the discretion of the organizations' management and board of directors for carrying on daily operations. These funds have neither been restricted by donors nor set aside for any specific purpose.
 - (ii.) Temporarily Restricted Net Assets consist of net assets that have been limited by donor imposed stipulations that either expire with the passage of time or can be fulfilled and removed by the actions of the Ardmore Initiative pursuant to those stipulations. When a donor restriction expires, (i.e., when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statements of activities as net assets released from restrictions. Ardmore Initiative did not have any temporarily restricted net assets as of 31st December 2017.

³ as defined by GASB Statement No.34, "Basic Financial Statements and Management's Discussion & Analysis for State & Local Governments"

ARDMORE BUSINESS DISTRICT AUTHORITY

NOTES to FINANCIAL STATEMENTS 31st DECEMBER 2017

- (iii.) Restricted Net Assets consist of net assets that have been permanently limited by donor imposed stipulations. Ardmore Initiative did not have any permanently restricted net assets as of 31st December 2017.
- (f.) Property & Equipment. Property and equipment costing in excess of \$2,500 with a useful life exceeding one year are capitalized at cost. Leasehold improvements are deemed to have a useful life corresponding to the remainder of the term of the applicable lease(s), including options to extend or renew such lease(s). Depreciation is being provided for using the straight-line method over the estimated useful live of the assets capitalized.
- (g.) Use of Estimates. The preparation of financial statements in conformity with generally accepted accounting principles (GAAP) requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from these estimates.
- (h.) Donated Services. A number of professionals, businesses, and volunteers have donated their time in support of Ardmore Initiative's programs. During 2017, approximately 1,298 hours of volunteer service were performed on behalf of the Ardmore Initiative. At the state's valuation of \$23.89 per hour, this would amount to approximately \$31,009. This valuation has not been reflected in the accompanying financial statements.
- (i.) Compensated Absences. The Ardmore Initiative recognizes liabilities associated with compensated absences in accordance with GASB Statement #16 "*Accounting for Compensated Absences*". As of 31st December 2017, there were no such liabilities.
- (j.) Post-Employment Benefits (other than pension). The Ardmore Initiative recognizes liabilities associated with post-employment benefits (other than pension) in accordance with GASB Statement #45 "*Accounting and Financial Reporting by Employers for Post-Employment Benefits Other Than Pension*". As of 31st December 2017, there were no such liabilities.
- (k.) Income Taxes. The ABDA is a local government entity; as such it is not subject to federal, state, or local income taxes. The ACDF is a tax-exempt organization described in IRC Section 501(c)(3) and accordingly, is not subject to federal or state income taxes. However, income from certain activities not directly related to the ACDF's tax-exempt purpose may be subject to taxation as unrelated business income. Generally accepted accounting principles prescribe rules for the recognition, measurement, classification, and disclosure in the financial statements of uncertain tax positions taken or expected to be taken in the ACDF's tax returns. Management has determined that the ACDF does not have any uncertain tax positions or associated unrecognized benefits that materially impact the financial statements or related disclosures. Since tax matters

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NOTES to FINANCIAL STATEMENTS 31st DECEMBER 2017

are subject to some degree of uncertainty, there can be no assurance that the ACDF's tax returns will not be challenged by any taxing authority and that the ACDF will not be subject to additional tax, penalties, and interest as a result of such challenge. Income tax returns of the ACDF are subject to examination by tax authorities, generally for three years after they were filed. The organization believes it has appropriate support for any & all tax positions taken, and as such, does not have any uncertain tax positions that are material to the financial statements. None of the organization's federal income tax returns (Form 990-EZ) are currently under examination. However, tax years 2014-2016 remain subject to examination by the Internal Revenue Service.

NOTE 3. REPORTING ENTITY

In evaluating the Ardmore Business District Authority as a reporting entity, the Authority has addressed all potential component units (a.) to which it may be financially accountable or for which it may be functionally accountable, and (b.) which raise and hold economic resources for the direct benefit of the Authority.

According to GASB Statement #14, "*The Financial Reporting Entity*", the Authority is financially accountable to an organization if that organization appoints a voting majority of the Authority's governing board and (1) that organization can impose its will on the Authority or (2) there is a potential for that organization to provide specific financial benefit to or impose specific financial burden on the Authority; likewise, the Authority is functionally accountable for an organization if it appoints a voting majority of an organization's governing board and (1) it can impose its will on said organization or (2) there is a potential for said organization to provide specific financial benefit to or impose specific financial burden on the Authority.

According to GASB Statement #39, "*Determining Whether Certain Organizations Are Component Units*", the Authority is required to further consider other organizations for which the nature and significance of their relationship are such that exclusion would cause either the Authority's or another reporting entity's financial statements to be misleading or incomplete. Organizations that are legally separate, tax-exempt entities and that meet *all* of the following criteria should be discretely presented as component units:

1. The economic resources received or held by the separate organization are entirely or almost entirely for the direct benefit of the Authority, its component units, or its constituents; and
2. The Authority, or its component units, is entitled to, or has the ability to otherwise access, a majority of the economic resources received or held by the separate organization; and
3. The economic resources received or held by an individual organization that the Authority, or its component units, is entitled to, or has the ability to otherwise access, are significant thereto.

ARDMORE BUSINESS DISTRICT AUTHORITY

**NOTES to FINANCIAL STATEMENTS
31st DECEMBER 2017**

According to this pronouncement, the Ardmore Community Development Fund is a component unit of the Ardmore Business District Authority. These financial statements discreetly present the assets, liabilities, net assets, and activities of each of the Ardmore Business District Authority and the Ardmore Community Development Fund. References to the Ardmore Initiative refer to the assets, liabilities, net assets, and activities of both the Ardmore Business District Authority and the Ardmore Community Development Fund taken together.

NOTE 4. CASH

Cash consists of funds on deposit in checking and money market accounts at local commercial banks and savings banks. Accounts are insured by the FDIC up to \$250,000. Cash balances on deposit with financial institutions at 31st December 2017 did not exceed these limits.

NOTE 5. CAPITAL ASSETS

Capital Assets consist of furniture, equipment, and leasehold improvements of the Authority as of the following at 31st December 2017:

	Beginning of Year	Additions	Deletions	End of Year
Furniture & Equipment	\$ 65,759	\$ -	\$ -	\$ 65,759
Leasehold Improvements	15,770			15,770
	81,529	-	-	81,529
less: Accumulated Depr'n	78,416	2,123	-	80,539
Total Capital Assets, net	\$ 3,113	\$ (2,123)	\$ -	\$ 990

Depreciation expense for the Ardmore Business District Authority for 2017 totaled \$2,123. The ACDF has no capital assets, and therefore, no depreciation expense.

NOTE 6. PROPERTY TAX ASSESSMENTS

Property tax assessments are levied on April 15th of each year for the current calendar year. Payment is due by July 15th. A penalty of 6% of the amount due is added to any outstanding balances on July 16th of that year. Any unpaid property tax assessments on December 31st attach as a lien on the property. The following information pertains to the year ended 31st December 2017:

Total Taxable Property Assessments	\$	120,139,400
Assessment for 2017 (in mills)		1.88
Calculated Property Tax Levied (before assessment adjustments)	\$	225,862

ARDMORE BUSINESS DISTRICT AUTHORITY

**NOTES to FINANCIAL STATEMENTS
31st DECEMBER 2017**

NOTE 7. DOWNTOWN DOLLARS

The Authority coordinated a program titled Downtown Dollars in order to support local businesses. This program consisted of the Authority issuing gift cards to shoppers (\$25-\$100) redeemable only at participating Ardmore businesses. Each gift card purchased created an entry in a lottery where winners would win a matching gift card. The Ardmore Initiative anticipates a total of \$15,000 in lottery-awarded dollars, funded by a grant from One Ardmore Place. As of 31st December 2017, the following activity was realized:

Funds Collected from Shoppers	\$ 7,770
less: funds loaded onto gift cards	15,190
less: processing fees	<u>1,181</u>
Amount subsidized by grant from One Ardmore Place	<u>\$ (8,601)</u>

NOTE 8. POST-EMPLOYMENT BENEFIT PLAN

The Authority maintains a Savings Incentive Match Plan for Employees (SIMPLE) according to the regulations set forth in Internal Revenue Code Section 408(k) that covers substantially all eligible employees. Employer contributions to the plan are discretionary and are limited to 3% of the aggregate annual compensation of each participating employee.

NOTE 9. LEASE COMMITMENT

The Authority entered into a five-year lease beginning 18th November 2016 and ending 31st December 2021. Rent expense for the year ended 31st December 2017 was \$24,000. Payments on the five-year lease will be as follows:

Year	Rent Expense
2018	\$ 24,600
2019	25,200
2020	25,800
2021	<u>25,800</u>
	<u>\$101,400</u>

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**NOTES to FINANCIAL STATEMENTS
31st DECEMBER 2017**

NOTE 10. LITIGATION

As of the date of these statements, the Ardmore Initiative has no pending or threatened claims or matters of litigation.

NOTE 11. ECONOMIC DEPENDENCY

For the year ended 31st December 2017, Ardmore Initiative received over 49% of its revenues from a single source, namely the property tax assessments provided by the owners of the properties located in the business district.

	ABDA Amount	ACDF Amount	Total	Percentage
Property Tax Revenue	\$ 224,421	\$ -	\$ 224,421	49.24%
All Other Revenues	194,439	36,867	231,306	50.76%
	<u>\$ 418,860</u>	<u>\$ 36,867</u>	<u>\$ 455,727</u>	<u>100.00%</u>

NOTE 12. SUBSEQUENT EVENTS.

Ardmore Initiative has evaluated all events subsequent to 30th May 2018, which is the date these financial statements were available to be issued, and has determined that there are no subsequent events that require recognition or disclosure.

REQUIRED SUPPLEMENTAL INFORMATION

ARDMORE BUSINESS DISTRICT AUTHORITY

Required Supplemental Information

**Statement of Revenues, Expenditures, & Changes in Net Assets
Actual vs. Budget Comparison (*cash basis of accounting*)
for the year ended December 31, 2017**

	ACTUAL (combined)	BUDGET	variance
Revenues			
Assessments	222,901	222,693	208
Sponsorships - Events & Programs	52,163	51,000	1,163
Grants	138,310	20,367	117,943
Local Government Subsidies	20,000	-	20,000
Interest Earnings	300	250	50
Total Revenues	<u>433,674</u>	<u>294,310</u>	<u>139,364</u>
Expenditures			
Business Support & Advocacy	156,420	146,026	(10,394)
Grants Awarded	38,484	-	(38,484)
General & Operating	58,709	59,700	991
Special Events	47,005	23,331	(23,674)
Contributions	600	-	(600)
Streetscape	56,485	40,000	(16,485)
Economic Development & Advertising	74,774	24,000	(50,774)
Total Expenditures	<u>432,477</u>	<u>293,057</u>	<u>(139,420)</u>
Change in Net Assets	<u>1,197</u>	<u>1,253</u>	<u>(56)</u>
Net Assets, Beginning of Year (Budgetary Basis)	<u>76,117</u>		
Net Assets, End of Year (Budgetary Basis)	<u>77,314</u>		